Acknowledgements
The Capital City Committee wishes to thank the many officers of public and private sector agencies, community organisations and other people who have assisted the Committee during this reporting period, and especially those who took time to prepare and present to the Committee in person.

Special thanks also to the people and organisations involved in photography.

Capital City Committee
Directorate Office
GPO Box 2343
Adelaide SA 5001
Level 1 Institute Building
cnr North Terrace &
Kintore Avenue
Adelaide SA 5000
Phone: +61 8 8226 5025
Fax: +61 8 8463 6385
Email: CapitalCity@sa.gov.au

Also published on www.capcity.adelaide.sa.gov.au
We are pleased to present the Capital City Committee’s Annual Report for the financial year 2010-2011.

The Capital City Committee occupies a unique place in the City of Adelaide’s governance. Established under State legislation, the Committee unites some of our most senior political figures, working together for all South Australians in recognition of the City of Adelaide’s integral role in our city, and our State.

This reporting period has brought change in the Committee’s membership. Recent local government elections have seen new members join the Adelaide City Council, while the re-allocation of State Government ministerial portfolios has also introduced fresh faces. We sincerely thank past members for their contributions.

The past financial year has been a period of record investment in city infrastructure – a push to revitalise the city centre, heightened interest in sustainability issues, the emergence of a national cities agenda, and renewed interest in cities by think tanks around the country including the Grattan Institute.

The Committee is pleased to report that progress this year has been substantial. Highlights include continuing oversight of initiatives such as the flagship city-state agreement for a green city; closely monitoring major city infrastructure to promote integration; advancing the city safety agenda; and initiating support for projects to activate the city’s public spaces and its buildings for creative enterprises and residential living. This work has involved partners from the public and private sector, as well as industry groups and community organisations.

This year, the Committee also maintained its additional role of Steering Group for the development of an integrated design strategy for inner Adelaide. The Committee has, in turn, invited State and local government partners with a stake in this initiative to become involved. In overseeing the Integrated Design Strategy – launched in June 2011 under the title ‘5000+’ – the Committee will help to shape a vision to revitalise the city and inner metropolitan Adelaide. The first of the 5000+ forums engaged the expertise of Adelaide’s design community to come up with exciting new concepts for the city and ideas for working better together.

Message from the Premier and the Lord Mayor
The Committee’s work contributes to achieving the Australian Government’s national urban policy goals to make cities more productive, sustainable and liveable, and key State Government and Adelaide City Council strategies.

The Capital City Committee will continue to play a vital role in the strategic development of Adelaide, and remains confident that initiatives started this financial year will come to fruition.

On behalf of the Capital City Committee we commend this report as the record of the Committee’s priorities and achievements throughout 2010-2011.

Hon Mike Rann MP
Premier
20 / 09 / 2011

Stephen Yarwood
The Right Hon the Lord Mayor
20 / 09 / 2011
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>the Act</td>
<td>the City of Adelaide Act 1998</td>
</tr>
<tr>
<td>AGCSA</td>
<td>Adelaide Green City Sector Agreement</td>
</tr>
<tr>
<td>CBD</td>
<td>Central Business District</td>
</tr>
<tr>
<td>COAG</td>
<td>Council of Australian Governments</td>
</tr>
<tr>
<td>DPC</td>
<td>Department of the Premier and Cabinet</td>
</tr>
<tr>
<td>DPLG</td>
<td>Department of Planning and Local Government</td>
</tr>
<tr>
<td>IDC</td>
<td>Integrated Design Commission</td>
</tr>
<tr>
<td>IDS</td>
<td>Integrated Design Strategy</td>
</tr>
<tr>
<td>i-MIEV</td>
<td>Mitsubishi innovative Electric Vehicle</td>
</tr>
<tr>
<td>LGRF</td>
<td>Local Government Reform Fund</td>
</tr>
<tr>
<td>PV</td>
<td>(solar) Photovoltaic</td>
</tr>
<tr>
<td>SA</td>
<td>South Australia / South Australian</td>
</tr>
<tr>
<td>TAFE</td>
<td>Technical and Further Education</td>
</tr>
</tbody>
</table>
Figures

Figure 1: Capital City Committee – Governance. (page 3)
Figure 2: 5000+ and Picture Adelaide logos. (page 9)
CAPITAL CITY COMMITTEE – GOVERNANCE
The Capital City Committee is an inter-governmental partnership aimed at developing the City of Adelaide as the capital city of South Australia (SA).

The Parliament of SA established the Capital City Committee under the City of Adelaide Act 1998 (the Act) in recognition that a thriving capital city is critical to the overall success of the State. The Act establishes arrangements for intergovernmental liaison between the State Government and the Corporation of the City of Adelaide for the strategic development of the city.

The Committee brings to the table some of SA’s most senior political figures. It is chaired by the Premier and its members comprise the Lord Mayor, State Government ministers with responsibility for urban development and local government, and councillors from Adelaide City Council.

The Committee’s role is one of facilitation and coordination, with formal decisions referred to State Cabinet and Adelaide City Council (see Appendix 1). Within this role the Committee has broad functions to enhance and promote the development of the city with powers to:
- identify and promote key strategic requirements for the economic, social, physical and environmental development and growth of the city
- promote and assist in maximising opportunities for the effective coordination of public and private resources
- monitor the implementation of programs to promote the development of the city
- make provision for the publication of key strategies, goals and commitments relevant to the development and growth of the city
- collect, analyse and distribute information about the economic, social, physical and environmental development of the city.

The Committee performs its role in many different ways such as pinpointing the strategic requirements for the city’s development and growth, and facilitating and mobilising public and private efforts in the city. The Committee also plays a role in connecting civic leaders and advocates to ideas and to each other.

During this reporting period the Committee also continued its additional role as the Steering Group for the Integrated Design Strategy (IDS) for inner Adelaide.

The Committee’s membership changed this year, including the addition of ‘guests’ for the duration of the IDS (see Appendix 2).

Legislation requires the Committee to meet four times a year. Meetings were held on 7 September 2010, 16 March 2011, 12 May 2011 and 28 June 2011.
Sub-committees

Sub-committees provide an efficient vehicle to progress the work of the Capital City Committee between meetings and enable it to draw on the expertise of government agencies, Council and external organisations.

The Committee has the power to convene sub-committees, which do not necessarily have to include a member of the Committee.

During this reporting year, the following sub-committees were convened for or by the Capital City Committee:

- **City Safety Steering Group** – to develop a safety framework for the city’s entertainment precincts
- **City Safety Drafting Group** – to gather and analyse data into night-time economies, alcohol consumption and anti-social behaviour
- **Green City Action Group** – to action the priorities of the *Adelaide Green City Sector Agreement*.

The work of these sub-committees is described later in this report.

1 Section 13(2) of the City of Adelaide Act 1998 provides that, ‘The membership of a subcommittee will be determined by the Committee and may, but need not, consist of or include members of the Committee’ to action its work.
The Capital City Committee is supported by a small Directorate which is jointly funded by the Adelaide City Council and the Government of SA through the Department of the Premier and Cabinet (DPC). A steering group drawn from the executive leadership of Adelaide City Council and the DPC provides support and oversight of the workings of the Capital City Committee Directorate. The steering group meets regularly to monitor actions endorsed by the Capital City Committee, to shape future Committee agendas and to provide guidance to the work program of the Committee’s Directorate.

Consistent with the Capital City Committee’s additional role as the Steering Group for the IDS, the steering group’s membership also expanded during this reporting year to include a senior representative from the Integrated Design Commission SA (IDC) (see Appendix 3).
During this reporting period, the Capital City Committee’s priorities included the monitoring of major city and fringe infrastructure projects, sustainability initiatives, strategies for improving city safety, the emerging national urban policy agenda, and ‘watching briefs’ on the work of community organisations.

The Committee’s additional role as Steering Group for the IDS for inner Adelaide was reflected in its interest in a significant future redevelopment on the fringe of the city, the Bowden Urban Village.
The Committee has been a strong supporter of the Adelaide Thinkers in Residence program since its inception, having sponsored the first two Thinkers in Residence.

More recently, the Committee sponsored Adelaide Thinker in Residence Fred Hansen in 2009-2010 for his residency to February 2010.

Mr Hansen looked at how to grow vibrant communities through better transport, a vital element of integrated design. The residency challenged traditional development patterns through debate, critical thinking and ideas on better integrated transport, urban form and planning. His final report is planned for release in the second half of 2011.

Adelaide Thinker in Residence in 2009, Professor Laura Lee, had a visionary strategy for Adelaide based on integrated design, which would create new opportunities for economic success, innovation and the shaping of a more vibrant and liveable city. In essence, integrated design provides a more holistic approach to problem solving by using design thinking and collaboration to achieve better outcomes. Professor Lee’s report An Integrated Design Strategy for South Australia: Building the Future includes key recommendations, notably the establishment of the IDC, the appointment of an SA Government Architect, and the initiation of the IDS.
Integrated Design Strategy for inner Adelaide – 5000+

The IDS is an ambitious national pilot project about city re-design and renewal in which design thinking is an agent for change. The goal of the IDS is to create an adaptable vision for inner Adelaide that is informed by longer-term thinking. The IDS will develop a set of guiding principles reflecting the community’s priorities, values and desired characteristics which can be used as a guide for future design, development and decision-making.

The IDS was conceived in 2009, funded in 2010, launched in 2011 under the title ‘5000+’, and is set to deliver results in 2012. The IDS is a partnership of the Australian Government, several key agencies of the SA Government and Adelaide City Council, in association with the seven inner Adelaide councils: City of Charles Sturt; City of Prospect; Corporation of the Town of Walkerville; City of Norwood, Payneham and St Peters; City of Burnside; City of Unley; and City of West Torrens. The IDS is coordinated on behalf of the project partners by the IDC under the public banner of 5000+.

In addition to best-practice research, community engagement and cross-agency collaboration, the IDS is informed by the aspirations and objectives of key State Government and Adelaide City Council strategies, most notably South Australia’s Strategic Plan, The 30-Year Plan for Greater Adelaide, and Adelaide City Council’s Creating our Future: City of Adelaide Strategic Plan 2008-12. Nationally, the IDS aligns with Our Cities Our Future, and the Council of Australian Governments’ reform program to develop a national strategy for better planning and design of Australia’s capital cities and urban centres.

Until June 2012, when its role of overseeing the IDS concludes, the Capital City Committee has been joined by invited guests (State Government ministers for infrastructure and housing, the Commissioner for Integrated Design, the SA Government Architect, and an Elected Member representative of inner Adelaide metropolitan Councils). Coinciding with the establishment phase of the IDC, this reporting period was one of intense activity for the IDS, entailing its establishment, public launch, website ‘going live’ (www.5000plus.net.au), commencement of civic engagement, and delivery of the first progress reports to the Australian Government.

The Deputy Premier, the Hon John Rau MP (Attorney-General and Minister for Urban Development, Planning and the City of Adelaide), and The Right Hon the Lord Mayor Stephen Yarwood, joined with the Commissioner for Integrated Design, Timothy Horton, to launch 5000+ on 7 June 2011 at the Adelaide Central Market. The launch was attended by many of the project’s partners, including mayors and chief executives of the seven inner Adelaide metropolitan councils, leaders from the State’s key building industry groups, and a senior representative of the Australian Government’s Major Cities Unit.
The 5000+ civic conversation has been designed to start with expert and practitioner forums under five themes – Liveable City, Green City, Moving City, Vibrant City and Leading City – to be followed by public forums to test and refine the propositions. The first Forum, Liveable City, was held over two days in June 2011, supported by the Capital City Committee (discussed under ‘Capital City Committee Forum’).

During mid-2011, Adelaide City Council embarked on its strategic planning process, including the development of its next Strategic Plan (for 2012-2016) and its structure plan to realise the vision for Adelaide as described in The 30-Year Plan for Greater Adelaide. At the Capital City Committee meeting in May 2011, Adelaide City Council presented its approach to this planning within the context of the IDS as well as the broader legislative and policy environment.

Report to the Australian Government on IDS Stage One Deliverables

Under its funding agreement with the Local Government Reform Fund (LGRF), the IDS project is required to report on its progress to the Australian Government. These progress reports also form an important part of documenting the IDS process as a model of urban redesign and better governance models that can be replicated elsewhere, and at any scale.

At its meeting in June 2011, the Committee received and endorsed a report and presentation from the Commissioner for Integrated Design ahead of the first report being presented to the LGRF on the IDS Stage One Deliverables.
The Adelaide Green City Sector Agreement (AGCSA) was developed under the Climate Change and Greenhouse Emissions Reduction Act 2007. The AGCSA, which is between the State Government and Adelaide City Council, aims to achieve a net reduction in total greenhouse gas emissions in the Adelaide City Council area by 2020, and to brand the city internationally as 'an environmentally sustainable and climate change resilient city'.

The Capital City Committee is the Steering Committee for the AGCSA, a role that aligns with its legislative functions under Section 10(1)(b) of the City of Adelaide Act 1998.

Under the AGCSA both parties aim to coordinate and combine the efforts and resources needed to bring about effective investment in urban sustainability in the following areas:

- reducing greenhouse gas emissions
- leading by innovation and demonstration
- green building and urban design
- energy
- sustainable transport
- waste to resources
- water
- Adelaide Park Lands.

The AGCSA is implemented on behalf of the Capital City Committee, Adelaide City Council and State Government by the Green City Action Group. This Group comprises staff from the Capital City Committee Directorate, Adelaide City Council, and the Sustainability and Climate Change Division of the DPC.

The projects realised under the AGCSA support the sustainability policy goals of the State Government and Adelaide City Council, as outlined below.

**SA Government’s policies, plans and strategies**

- South Australia’s Strategic Plan, 2007
- The 30 Year Plan for Greater Adelaide, 2010
- Strategic Infrastructure Plan for South Australia 2004/5 - 2014/15
- Climate Change and Greenhouse Emissions Reduction Act 2007
- Draft South Australia’s Waste Strategy 2010 - 2015
- Energy Efficiency Action Plan, 2002
- Greening of Government Operations Framework 2004
Narnungga (Park 25) Urban Forest

This year the Committee coordinated a multi-agency team whose purpose is to return the former SA Water depot in the city’s north-western corner back to approximately 5.4 hectares of park lands. The project partners are:

- Adelaide City Council
- City of West Torrens
- Department of Environment and Natural Resources
- DPC
- Fifth Creek Studio
- Department of Planning and Local Government (DPLG).

The site is undergoing remediation by SA Water before it is developed as a contemporary woodland park. The design primarily uses plants indigenous to the Adelaide Plains and is based on sustainable landscape principles.

The name ‘Narnungga’ means ‘native pine place’ in the Kaurna language and has been adopted as the official indigenous title for the site.

During this reporting period the project was transferred to the Department for Transport, Energy and Infrastructure for completion.

Sustainable Transport

One of the key aims of the Adelaide Green City Sector Agreement is to reduce greenhouse gas emissions. This year the Committee — through the Green City Action Group — has researched and implemented several initiatives in pursuit of this aim:

Electric Vehicles

The Committee Directorate participated in a multi-agency SA Government Working Group to establish appropriate infrastructure in preparation for the uptake of electric vehicle technology in the State.

This year, as part of this work, the Committee funded an Adelaide City Council demonstration project to install two ‘Chargepoint’ electric vehicle charging bollards in the Adelaide Central Market. Powered by a low emissions generator, these charging stations have also helped to identify any technological and policy barriers to the introduction of such stations more widely in the city.

Also this year, the SA Government, Adelaide City Council, the City of Marion, the Royal Automobile Association and ETSA Utilities received the first 11 Mitsubishi i-MiEV electric vehicles to arrive in the State. These demonstration vehicles are being used to assess the technology needed to underpin the development and implementation of a fully fledged trial of electric vehicles and plug-in hybrids.

‘Moving City’ Sustainable Transport Day

On 24 October 2010, Adelaide City Council held its second sustainable free public transport event of the calendar year. The event, which was funded by a grant from the Committee and run by Bicycle SA, followed the successful Capital City Cycling Forum in May 2009.

Moving City embraced and promoted all forms of sustainable transport including public transport, taxis, Adelaide City Council’s free City Bikes scheme, and experimental technologies from the University of Adelaide. Gouger Street was closed to traffic to give a street-party vibe, and over 5000 people attended.

The event was jointly opened by the Premier and the (then) Lord Mayor Michael Harbison. Thinker in Residence, Fred Hansen, an expert on transport issues, also attended to discuss sustainable transport with the public.
Review of the Adelaide Green City Sector Agreement

Each year the Committee is required to review the AGCSA and provide recommendations to Adelaide City Council and the Minister for Sustainability and Climate Change.

The Green City Action Group has recommended that the Committee prioritise projects for the remainder of the AGCSA, which expires in June 2012.

As a result, six priority projects were endorsed at a Committee meeting in June 2011, covering five of the AGCSA’s eight key areas of focus:

- **Key projects**
  - develop a ‘Community Greenhouse Gas Emission Reduction Plan’
  - begin work towards an ‘Energy Master Plan’ for the City of Adelaide
- **Work of Partners**
  - develop an ‘Integrated Movement Strategy’ with Adelaide City Council
  - create a ‘Rundle Mall Green Precinct’ project with Adelaide City Council and 5000+ (the IDS for inner Adelaide)
  - commence an ‘Apartment Resource Recovery’ pilot project between Adelaide City Council and Zero Waste SA
- **Watching brief**
  - maintain a watching brief on the ‘Adelaide Central Business District Urban Heat Island and Microclimate Study’ being undertaken by Adelaide City Council and Flinders University.

These priority projects were selected because they:
- build on the good work and achievements of the Agreement to date
- have the potential to progress the State Government’s and Adelaide City Council’s priorities
- will contribute further research-based evidence about urban sustainability for the city and the State.

Reports to the Premier’s Climate Change Council on the Agreement

Every quarter the Committee must provide progress reports on the Agreement to the Premier’s Climate Change Council.

During this reporting period the Committee was pleased to be able to report about the successful outcomes of the many initiatives under the Agreement – such as paving the way for the take-up of electric vehicles and working towards the establishment of the Narnungga Urban Forest – made possible by the State Government and Adelaide City Council working together and with others.
Community safety is an ongoing priority for the Committee. Along with the State Government and Adelaide City Council, the Committee has a vision for a central business district (CBD) that is attractive, vibrant, economically viable and safe. This priority is reinforced by several of the Committee’s legislative functions under the Act².

The Committee continues to facilitate multi-agency work to address the issues associated with city safety, which include policing, liquor licensing, street lighting, public transport, education, emergency services, and crime prevention.

2 As stated in the Act, the functions of the Committee include to, ‘promote and assist in the maximisation of opportunities for the effective coordination of public and private resources to meet the key strategic requirements identified by the Committee…’ (Section 10(1)(b)); ‘make provision for the publication (as appropriate) of key strategies, goals and commitments relevant to the development and growth of the City of Adelaide…’ (section 10(1)(d)); and to, ‘collect, analyse and disseminate information about the economic, social, physical and environmental development of the City of Adelaide…’ (section 10(1)(e)).
‘Safe for All’ Framework

During 2010-2011 significant work was done to develop a safety framework for the city, focusing on entertainment precincts. ‘Safe for All: A Framework for Safer Entertainment Precincts in the City of Adelaide’ attempts to develop a comprehensive safety strategy to achieve an agreed, workable and enduring resolution for safety issues in the city.

The framework, which is a result of collaborative efforts across State Government agencies and Adelaide City Council, was noted by Cabinet in November 2010 and presented to Adelaide City Council in January 2011.

The Capital City Committee was assisted in this work by a sub-committee – the City Safety Steering Group – a multi-agency group at chief executive and Commissioner level. A related sub-committee – City Safety Drafting Group – drawn from agencies at officer level, assisted with research into night-time economies, alcohol consumption and anti-social behaviour.

Safety Plan for the West End

The Committee is also working with State Government agencies and Adelaide City Council to finalise a test case for the West End using the core elements and principles of the Safe for All framework. For the purposes of the pilot, the West End is held to embrace the area bordered by North Terrace, West Terrace, Waymouth Street and King William Street.

The focus of this work is to reduce the opportunities for crime and, in doing so, establish more favourable conditions to encourage investment in the arts, creative industries and education. The approach should also mean the West End can attract more people for a wider range of activities as envisaged in The 30-Year Plan for Greater Adelaide and Adelaide City Council’s strategic plan Creating our Future.

Once completed and approved by Adelaide City Council and Cabinet, this test case will form the basis of further consultation with the main interested parties. Meanwhile, the Committee will continue to support the cross-agency Capital City Safety Strategy Group to formulate the evaluation of this scheme and to develop an engagement and communications plan.
City Activation Initiatives

A good deal of work has been planned or is already underway to further ‘activate’ the city heart. From better and more frequent festivals and major events that enliven the city’s cultural calendar, to extended evening trading hours in Rundle Mall, this also includes finding new uses for vacant buildings and identifying ways to reduce red tape so that both temporary and more enduring ideas can be brought to life more easily. Many parties are involved in these endeavours, including Adelaide City Council, State Government agencies, the private sector and community organisations.

At its meeting in June 2011, the Committee agreed to support three initiatives to encourage further city activation.
CBD Residential Buildings Conversion

The CBD Residential Buildings Conversion project will focus on identifying prototypes for a tailored, targeted, case-managed approach to encourage mixed uses of buildings to incorporate residential occupancy, and research ‘best practices’ to resolve building code issues relating to activating buildings for new uses. The project will investigate legal and regulatory issues; residential conversion opportunities; and government policy to encourage optimal longer-term use of our city buildings.

The project will be led by the DPLG and Adelaide City Council in conjunction with the Property Council of Australia and the Urban Development Institute of Australia. It will be supported by a multi-agency Working Group.

Public Realm Interventions

The IDS’s 5000+ forums are expected to generate many exciting ideas. In its role as the Steering Group for the IDS, the Capital City Committee has endorsed the undertaking of ‘rapid-fire trials’ to be led by a partnership of Adelaide City Council and the IDC. The trials, which will take place throughout the second half of 2011-2012, are aimed at demonstrating how short-term practical actions and activities in the public realm can help reduce fear of change among stakeholders and the general public.

Activating Adelaide’s Buildings

A working group with representation from government, arts and cultural groups, and community-based bodies will explore ways to fast-track efforts to temporarily revitalise underused buildings in the CBD by turning them into exciting, temporary community installations. Part of this process will examine ways to reduce red tape by identifying barriers (including physical, legislative, planning and administrative) to temporarily accessing and re-using vacant buildings (including heritage places), in order to assist small creative enterprises. The Committee’s working group includes members from Adelaide City Council, DPC (Arts SA), DPLG, IDC, TAFE’s Adelaide College of the Arts, Advantage SA, Renew Adelaide and Radelade Idea Labs.
Research Projects

An important legislative function under the Act is to collect, analyse, and disseminate information about ways to encourage or facilitate future development within the city. The research is a mix of commissioned, supported and in-house.
Urban Heat Island Study

One of the Committee’s goals under the AGCSA is to build Adelaide’s international reputation as a sustainable and climate-change-resilient green city. To assist in achieving this, in 2009-2010 the Committee provided a grant to Flinders University to research the Urban Heat Island phenomenon in the City of Adelaide. The term ‘Urban Heat Island’ refers to the tendency for a built-up area to remain warmer than its surroundings because there is less vegetation and soil to absorb the sun’s heat. The Committee found that there had been few studies that examine the impact of different spatial structures of vegetation cover on Urban Heat Islands. Adelaide, with its unique park lands provided a good opportunity to examine the effects of vegetation distribution on Urban Heat Island strength.

The Urban Heat Island Study Group at the School of the Environment, Flinders University released their interim report in July 2010.

This research establishes baseline data that can inform and guide design-led planning projects such as the IDS for inner Adelaide and planning for transport-oriented designs. An additional 12-month research project is now underway under the South Australian University Sector Agreement.

In June 2011, the Committee agreed that its priorities under the Agreement for 2011-2012 would include a ‘watching brief’ on the next phase of this cutting-edge research by Flinders University. It is anticipated this research project will identify three to four CBD ‘hotspots’ for further research and as trial sites for climate change mitigation measures. It should also contribute to developing an Energy Master Plan for the City of Adelaide, this being the Committee’s main priority under the AGCSA for the next reporting period.

Built Form Investment Project

In June 2011 the Committee agreed to investigate the feasibility of proposals by industry and advocacy bodies to promote investment and development in the city. This project aims to contribute toward city, state and national urban priorities including Adelaide City Council’s vision for a vibrant, populous and sustainable capital city and the SA Government’s ambitions – described in The 30-Year Plan for Greater Adelaide – for additional jobs and dwellings in the city to reinforce its role as the cultural, economic, and social hub of greater Adelaide.

This research project will include analysis of the responses in other national jurisdictions to similar issues.
The Committee maintains a number of watching briefs in response to the requirements of the Act. The briefs cover major infrastructure projects, innovative community initiatives, sustainability programs, urban policy research and directions, and latterly, urban redesign and renewal initiatives from other jurisdictions.

The Act states that a function of the Capital City Committee is to, "promote and assist in the maximisation of opportunities for the effective coordination of public and private resources to meet the key strategic requirements identified by the City of Adelaide" and to "monitor the implementation of programs designed to promote the development of the City of Adelaide."
Major Projects

During the financial year, South Australia entered a period that will deliver record investment in the city over the coming years. The Committee’s watching brief on major projects in or affecting the city provides an opportunity for better integration, improved linkages, and more streamlined communications. Reports and presentations were provided on the status of major projects from government and private sector project partners.

In March 2011, the Committee noted the significant public investment in facilities and infrastructure planned or underway along the Riverbank and in Victoria Square / Tarndanyangga. To this end the Committee received a presentation from Adelaide City Council’s appointed landscape designers, Taylor Cullity Lethlean, on Victoria Square / Tarndanyangga. The Office of Major Projects presented on the new Royal Adelaide Hospital, the South Australian Health and Medical Research Institute (SAHMRI), and the Adelaide Oval redevelopment. The Committee also noted the potential for other private sector redevelopment along the river.

Reflecting its steering group function for the IDS — which takes in the immediate parts of seven adjoining inner metropolitan council areas — the Committee received a report and presentation at its meeting in May 2011 from the Land Management Corporation on the Bowden Urban Village. The Village is an exciting development at the old Clipsal site on the outskirts of the city where it is envisaged some 2400 dwellings of medium density will be built. The vision for the Village is of a walkable, connected, sustainable community, incorporating local culture and history. The project also aims to demonstrate nationally what can be achieved through partnerships between all levels of government.

At its meeting in June 2011, the Committee concentrated on city revitalisation centred on North Terrace and the Riverbank. The Committee also called for options to be presented later in the year for the Old Adelaide Gaol and the Thebarton Police Barracks.

Also in June 2011, the Committee discussed the importance of integrated thinking about the riverbank extending east to Hackney Road, and taking in the current hospital site bordering Frome Road and the cultural institutions on North Terrace. The Committee noted the key role this area plays in the city, including the broader Riverbank corridor from Hackney Road to Park Terrace. The Committee expressed interest in future options for the current Royal Adelaide Hospital on Frome Road. This will require further reports to the Committee and consideration on redevelopment options in the arc formed from Hackney Road in the east and running west along North Terrace as far as the edge of Bonython Park.
Community Enterprises and Organisations

The Committee recognises that Adelaide is fortunate to have many creative and passionate organisations and individuals looking at innovative ways to make the city a more vibrant and exciting place.

At the Committee meeting in May 2011, both the Premier and the Lord Mayor highlighted the work of Renew Adelaide. Both identified successful urban renewal projects involving negotiations with building owners to fill empty shop fronts and spaces with community-run projects on rolling leases. Two examples of successful projects are Tuxedo Cat, which hosted Adelaide Fringe performances and won the Best Venue Fringe Award; and the Reading Room, a lounge room in the city that offers a casual space to read, see a movie or just relax.

Sustainability Initiatives – Adelaide City Council

At its meeting in June 2011, the Committee heard from Adelaide City Council on the steps it is taking to reduce its carbon emissions. In this presentation several Council achievements were highlighted, including a 60% reduction of carbon emissions two years ahead of schedule; its purchase of 50% green power; and initiatives such as its Energy Management Action Plan 2011-14, the solar bus Tindo and a solar PV incentive for residents. Council is now focussed on reducing its energy consumption by 20% by 2014. It was also noted that Council is working on an Energy Master Plan under the AGCSA (discussed previously) – an important project with links to the IDC.
The Australian Government has a renewed interest in city and urban policy. This has direct implications for SA. The Australian Government’s policy thrust is being complemented by research by Australian think tanks, universities, and governments on cities and urban issues. The Council of Australian Governments (COAG) has agreed upon a national objective for Australian cities and nine national criteria for Australia’s capital city planning systems to which future infrastructure funding will be tied. These criteria require that the capital cities’ planning systems:

- be integrated
- provide for a consistent hierarchy of future-oriented and publicly available plans
- provide for nationally significant economic infrastructure (both new and upgrading of existing)
- address nationally significant policy issues
- consider and strengthen the networks between capital cities and major regional centres, and other important domestic and international connections
- provide for planned, sequenced and evidence-based land release and an appropriate balance of infill and greenfields development
- clearly identify priorities for investment and policy effort by governments, and provide an effective framework for private sector investment and innovation
- encourage world-class urban design and architecture
- provide effective implementation arrangements and supporting mechanisms.

The Committee’s role is to assess these strategic directions against various local policies and initiatives such as the City of Adelaide’s Creating our Future: Strategic Plan 2008-2012, the State Population Policy, The 30-Year Plan for Greater Adelaide, South Australia’s Strategic Plan, the Strategic Infrastructure Plan for South Australia, and the formation of the IDC. The Australian Government’s funding and support of the IDS is further evidence of the level of national interest in urban policy and city design and renewal, reinforcing the Committee’s interest in keeping abreast of national policy directions.
At its meeting in June 2011, the Committee considered three national policy and research reports on urban planning and development:

- **Sustainable Australia – Sustainable Communities: A Sustainable Population Strategy for Australia.** Released by the Minister for Sustainability, Environment, Water, Population and Communities, this strategy focuses on managing the impacts of population growth and brings together a range of Commonwealth policies related to developing a national sustainability strategy.

- **Performance Benchmarking of Australian Business Regulation: Planning, Zoning and Development Assessments.** Released by the Productivity Commission, this report benchmarks the states’ and territories’ planning and zoning systems and their land development assessment processes. The report identifies favourable conditions in SA.

- **National Urban Policy: Our Cities Our Future: A national urban policy for a productive, sustainable and liveable future.** Released by the Minister for Infrastructure and Transport, this blueprint for making the nation’s biggest cities and regional centres even more productive, sustainable and liveable seeks to integrate the roles that state, territory and local governments play in planning, managing and investing in cities.

The Australian Government has clearly signalled the link between funding for future major infrastructure projects and the nine national COAG criteria listed above. The Committee also notes the proposal in the **National Urban Policy** to support the development of demonstration projects in capital cities that drive innovation and urban renewal through working in partnership with the Council of Capital City Lord Mayors.

One of the roles played by the Capital City Committee is to provide a platform for collaboration between Adelaide City Council, the State Government and the private sector, with the aim of developing the city. This places the Committee in this national conversation on urban affairs and strategic city planning.

The Committee’s key role as the Steering Group for the IDS provides another direct link to the Australian Government as funders and supporters of the initiative.

The Committee plans to review national urban policy directions regularly with a view to identifying potential synergies and opportunities.
The Social Sustainability Partnership Agreement was signed by the Premier and the former Lord Mayor at the Capital City Committee meeting of 1 June 2005. The Partnership Agreement defines ‘social sustainability’ as what happens when ‘formal and informal processes, systems, structures and relationships actively support the capacity of current and future generations to create vibrant, healthy and liveable cities’.

In January 2006 the Committee established a cross-agency Social Sustainability Partnership Action Group to provide an ongoing structure for developing, managing and monitoring social sustainability outcomes for the city. The partners are:
- Adelaide City Council
- Central Northern Adelaide Health Service
- Department for Correctional Services
- Department of Education and Children’s Services
- Department for Families and Communities
- Department of Health
- Department of the Premier and Cabinet
- SA Police
- Social Inclusion Unit, Department of the Premier and Cabinet.

The Partnership Agreement continues to provide a high-level policy framework for the delivery of coordinated planning processes and implementation in the key areas of governance, housing, social inclusion and human services within the city.

In May 2011, Adelaide City Council held a workshop to discuss potential improvements to the Partnership Agreement, including an integrated response protocol. Council is keen to investigate the rationale behind, and ideas for optimising, the Partnership Agreement’s functionality and outcomes.

The Partnership Agreement is undergoing a multi-agency review to consider how to improve levels of achievement, commitment, responsibility and working together.
ADVICE, SUPPORT AND ENGAGEMENT
The Committee brings a broad perspective on city issues to the table, providing strategic and policy advice to projects and initiatives in, or affecting, the city, and seeking to link up and connect the efforts of public and private organisations. During the financial year 2010-2011, the Committee was represented through its Directorate on many boards, committees and working parties, including:

- DPC: Climate Change Adaptation Working Group
- Commercial Property Sector Agreement: Property Council of Australia Sector Agreement Working Group
- Adelaide City Council: Rundle Mall Master Plan consultations
- COAG: Strategic Planning for Cities Reform Group
- SA Health Partnership: New Royal Adelaide Hospital Project Arts Group
- DPC: Low Emissions Vehicle Strategy Working Group
- Thinkers in Residence: Fred Hansen Residency Partners Group
- Adelaide City Council: Integrated Movement Strategy Working Group
- IDS: IDS Leadership Team
- IDS: IDS Communications Group
- Adelaide West End Association

In line with the Capital City Committee's role as Steering Group for the IDS, the Directorate lends support and provides advice to the initiative. The Directorate participates on the IDS Leadership Team, and provides strategic advice on engagement by leading the preparation of key strategic plans (IDS Consultation and Engagement Strategy).

Through its Directorate the Committee also maintains representation on boards and committees as an observer or occasional participant as required, notably the West End Reference Group and Renew Adelaide. This representation provides direct links to the initiatives, groups and debates which can inform the Committee’s discussions and provide valuable insight into the important work of private, precinct and community enterprises in enlivening the city.

During the financial year 2010-2011, the Committee was represented through the Directorate at the following events which the Committee supported:

- 4th International Solar Cities Congress
- Green Roofs Australia Conference 2010
- 5000+ forums – IDS for inner Adelaide.
The Capital City Committee is required under the Act to convene an annual forum. The forum is intended to be consultative and advisory, enabling the Committee to seek advice from, and share information with, forum members: the city’s ‘community’.

As the Committee is the Steering Group for the IDS for inner Adelaide, it was agreed early in the year to focus consultations on this initiative. This year’s forum was therefore held in collaboration with 5000+.

The forum took place in June 2011 and was the first of five 5000+ forums.
The first 5000+ forum was held on 9 and 10 June 2011 under the theme of ‘Liveable City’. The forum was supported by the Capital City Committee and a number of ‘conversation partners’, including the Property Council of Australia, Australian Institute of Architects, University of SA, and the Department of Education and Children’s Services.

The forum explored how to make inner Adelaide the best environment in which to live, work and play healthily and safely. It considered issues such as the way existing and future buildings and open spaces could be designed and connected to encourage healthy and active lifestyles, along with opportunities the city provides for creating and exploring artistic and recreational activities.

Day One of the forum asked ‘What makes a liveable city?’ Day Two examined planning, zoning, built and public spaces, transport routes and housing mix and asked ‘How do you think Adelaide can do it better?’

Over 100 representatives from various design and art specialists, government and civic groups produced 1000 ideas. Four main areas were synthesised from those conversations:

- Density, diversity and quality
- Great streets
- Connection with nature
- Incubation, opportunity and creativity.

The ideas generated at the Liveable City Forum and the four future forums will inform guiding principles for testing with the public.

The final set of guiding principles will outline priorities, values and desirable characteristics of inner Adelaide. These will form a reference point for future design, development and decision-making, and inform the development of a Place Shaping Framework, another deliverable of the IDS.

The remaining expert and practitioner 5000+ forums will be convened during 2011-12 under the themes of Green City, Moving City, Vibrant City and Leading City. It is intended that these will trigger a broader civic conversation with the public forums. The Committee will continue supporting the 5000+ forums throughout the life of the IDS.
Appendix 1: Capital City Committee – Functions

The Capital City Committee's functions are set out under Section 10(1) of the City of Adelaide Act 1998, which states:

“The Capital City Committee is established as an intergovernmental body to enhance and promote the development of the City of Adelaide as the Capital City of the State and, for that purpose, may:

a. Identify and promote key strategic requirements for the economic, social, physical and environmental development and growth of the City of Adelaide as the primary focus for the cultural, educational, tourism, retail and commercial activities of South Australia

b. Promote and assist in the maximisation of opportunities for the effective coordination of public and private resources to meet the key strategic requirements identified by the Committee, and recommend priorities for joint action by the State Government and the Adelaide City Council (within established budget processes and programs)

c. Monitor the implementation of programs designed to promote the development of the City of Adelaide

d. Make provision for the publication (as appropriate) of key strategies, goals and commitments relevant to the development and growth of the City of Adelaide that have been agreed by the parties who are (or will be) required to undertake responsibility for their implementation or delivery

e. Collect, analyse and disseminate information about the economic, social, physical and environmental development of the City of Adelaide, with particular emphasis on assessing outcomes and identifying factors that will encourage or facilitate future development within the City of Adelaide

f. Take on other tasks incidental to the preceding paragraphs.”

Appendix 2: Capital City Committee – Membership

The City of Adelaide Act 1998 requires that membership of the Committee comprise:

- The Premier, or a minister nominated by the Premier

- Two other ministers nominated by the Premier

- The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Committee, another member of Adelaide City Council nominated by the Council

- Two other members of the Adelaide City Council nominated by the Council

During the financial year 2010-2011 these positions were filled by:

- Premier of SA, the Hon Mike Rann MP (continuing)
- Former Minister for the City of Adelaide and Minister for State/Local Government Relations, Hon Gail Gago MLC (until the meeting of 7 September 2010)
- Former Minister for Urban Development and Planning, the Hon Paul Holloway MLC (until the meeting of 7 September 2010)
- Minister for Urban Development, Planning and the City of Adelaide the Hon John Rau MP (from the meeting of 16 March 2011)
- Former Minister for State/Local Government Relations, the Hon Bernard Finnegan (for the meeting of 16 March 2011)
- Former Lord Mayor, Michael Harbison (until the meeting of 7 September 2010)
- The Right Honourable the Lord Mayor, Stephen Yarwood (from the meeting of 16 March 2011)
- Councillor and Deputy Lord Mayor, David Plumridge AM, Adelaide City Council (continuing)

- Former Councillor Francis Wong (until the meeting of 7 September 2010)
- Councillor Dr Michael Llewellyn-Smith (from the meeting of 16 March 2011).

In its role as the Steering Group for the IDS, the Committee invited the following guests to attend meetings for the IDS’s duration to June 2012:

- Minister for Infrastructure, the Hon Patrick Conlon MP
- Minister for Housing, the Hon Jennifer Rankine MP
- Commissioner for Integrated Design, Timothy Horton
- SA Government Architect, IDC, Benjamin Hewett
- Elected Member representative of inner Adelaide metropolitan Councils, David O’Loughlin.
Appendix 3: Capital City Committee – Steering Group Membership

During the financial year 2010-2011 the membership of the Capital City Steering Group comprised:

- Deputy Chief Executive, Sustainability, Aboriginal Affairs and Reconciliation Division, Department of the Premier and Cabinet, Pauline Peel (until December 2010)
- Deputy Chief Executive, Cultural Development, DPC, Greg Mackie OAM (from December 2010)
- Chief Executive Officer, Adelaide City Council, Peter Smith
- General Manager, City Strategy and Design, Adelaide City Council, Debra Just
- Acting Director, Capital City Committee, John Mercer (until March 2011)
- Director, Capital City Committee Directorate, Vicki Evans (from March 2011)
- Director, IDC, Trixie Smith (from May 2011)

Appendix 4: Capital City Committee – Directorate

During the financial year 2010-2011 the Capital City Committee Directorate staff comprised:

- John Mercer
  Acting Director
  1 July 2010 to 4 March 2011
  Project Manager
  5 March 2011 to 30 June 2011
- Rod Lewis
  Acting Project Manager
  1 July 2010 to 30 June 2011
- Taryn Timmins
  Acting Project Manager
  1 July 2010 to 10 October 2010
  Acting Director
  11 October 2010 to 29 October 2010
  Acting Project Manager
  30 October 2010 to 30 June 2011
- Skye Johnson
  Acting Personal Assistant / Executive Support Officer
  1 July 2010 to 31 December 2010
- Vicki Evans
  Director
  7 March 2011 to 30 June 2011
- Ryan Sims
  Executive Support, IDS (temporary assignment)
  24 January 2011 to 13 May 2011
  Executive Support, Capital City Committee Directorate
  16 May 2011 to 30 June 2011
- Margot McInnes
  Acting Administrative Officer
  14 March 2011 to 13 May 2011
Images and credits

Cover image by Sam Noonan
Background images:
Pages 1-7, 10, 12-13, 15, 17, 23, 26-27: Photos by Sam Noonan

Page 8-9, 18-20, 22, 24, 28-29: Photos provided by the Department of the Premier and Cabinet

Page 14: Photo provided by the Adelaide City Council

Page 16: Photo by Renew Adelaide

Message from the Premier and the Lord Mayor:
Background image by Sam Noonan

Headshots provided by the Office of the Premier and Adelaide City Council

Page 7: Adelaide Thinkers in Residence, Fred Hanson (Photo by Nigel Parsons) and Professor Laura Lee (Photo by the Department of the Premier and Cabinet)

Page 11: Premier Mike Rann MP and (then) Lord Mayor, Michael Harbison signing the Adelaide Green City Sector Agreement. Photo by the Department of the Premier and Cabinet

Page 21: Montage of Major Projects. Images and photos provided by the Department of the Premier and Cabinet

Page 25: Photo provided by the South Australian Tourism Commission