

Capital City Committee
Adelaide



Annual Report 1998-1999



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Contents

OVERVIEW.....	1
BACKGROUND TO THE CITY OF ADELAIDE ACT 1998	2
IMPLEMENTATION OF THE CITY OF ADELAIDE ACT 1998.....	3
FUNCTION OF THE CAPITAL CITY COMMITTEE	3
PROCEEDINGS	4
SUB-COMMITTEES	4
ADMINISTRATIVE SUPPORT	4
CAPITAL CITY FORUM.....	5
CITY COORDINATION GROUP	5
<i>Capital City Committee Links</i>	5
CAPITAL CITY DEVELOPMENT PROGRAM	6
STRUCTURE OF THE PROGRAM	6
<i>Business Services</i>	7
Education Industry	7
Health Industry Development.....	8
<i>Tourism and Conventions</i>	8
<i>Arts and Culture</i>	9
<i>Retailing</i>	9
<i>Infrastructure</i>	10
Asset Management	10
Access and Movement.....	10
Information and Communication Services	10
<i>Physical and Natural Environments</i>	10
North Terrace Precincts Redevelopment	10
Park Lands.....	11
<i>Other Initiatives</i>	11
Riverbank Precinct Progress.....	11
City Safety.....	11
Other City Community Initiatives	12
Civic and Cultural Events.....	12
Recreation and Sport	12
Residential Development.....	12
City Report Card	13
PRIORITIES FOR 1999-2000	14
APPENDIX A.....	15
SECTION 10. (1) OF THE CITY OF ADELAIDE ACT 1998.....	15
APPENDIX B.....	16
CAPITAL CITY FORUM – TERMS OF REFERENCE.....	16
APPENDIX C.....	17
MEMBERS OF THE CAPITAL CITY FORUM.....	17
APPENDIX D.....	18
MEMBERSHIP OF THE NORTH TERRACE SUB-COMMITTEE OF THE CAPITAL CITY COMMITTEE	18

OVERVIEW

The State Government and the Adelaide City Council share responsibility for Adelaide as our Capital City. Both recognise the importance of the City as the heart of the metropolitan area and

- the focus of South Australia's image and identity
- an intellectual and creative hub
- the main centre of private, public and community sector activity in South Australia
- an anchor site for growth industries and investment
- the main centre of arts and culture in the State
- the main base for conventions and conferences
- a gateway for visitors from other parts of Australia overseas.

The Capital City Committee is as an inter-governmental body established under the City of Adelaide Act 1998 to enhance and promote the development of the City. The Committee met formally for the first time in February 1999.

The Committee is required to submit an annual report to Parliament and the Adelaide City Council and this is the first such report. It highlights activities for the financial year ending 30 June 1999 and, in accordance with the Act, provides information on:

- the background to the creation of the Act and the formation of the Committee
- how the requirements of Part I of the Act (in relation to the collaborative arrangements established under or pursuant to the Act) were addressed during the year
- achievements for the year
- priorities for the coming year (to 30 June 2000).

BACKGROUND TO THE CITY OF ADELAIDE ACT 1998

The State Government established the Governance Review Advisory Group in April 1997 to report upon the governance of the City of Adelaide and identify arrangements that would:

- ensure proper management of the City
- enable the Adelaide City Council to provide leadership into the 21st Century.

In its final report in January 1998, the Review recommended that a City of Adelaide Bill be prepared to provide a vehicle for the State Government and the Council jointly to develop and manage the City as a vibrant centre of investment, business and activity.

The Review Group believed this should involve:

- developing a long term Capital City Strategy for the City
- establishing community consultative processes on significant aspects of the strategy
- initiating programs and activities which could support Capital City goals
- reviewing progress and implementation annually
- gaining Commonwealth support where it would add benefit to the implementation of this strategy
- creating an alliance which allowed the Government and the Council to use their powers and functions effectively in implementing the Capital City Strategy.

The Capital City Committee was created as a means to achieve long-term improvements in the City's governance. It is the first inter-governmental body of its type in Australia and provides a model for the Government and the Council to work cooperatively to achieve their shared aims.

The Committee does not derogate from the powers of either the State or the Council; rather, it ensures that a 'whole of government' approach is taken to the development of the City.

The commitments for the City are set out in the Capital City Development Program for Adelaide, which was published in December 1998.

IMPLEMENTATION OF THE CITY OF ADELAIDE ACT 1998

Although the City of Adelaide Act was proclaimed on 10 September 1998, the sections which establish the Capital City Committee did not come into effect until 14 December.

However, an interim Committee met in September and November, with Councillors Alfred Huang and Elbert Brooks as temporary Council representatives.

Following the Council elections in December, Councillors Michael Harbison and Anne Moran were nominated as permanent members.

The Committee met formally for the first time on 24 February 1999, with the following membership:

- Hon John Olsen MP, Premier of South Australia (Chair)
- Dr Jane Lomax-Smith, Lord Mayor of Adelaide (Deputy Chair)
- Hon Diana Laidlaw MLC, Minister for Transport, Urban Planning and the Arts
- Hon Mark Brindal MP, Minister for Local Government
- Councillor Harbison
- Councillor Moran.

The Minister for Government Enterprises, Dr Michael Armitage MP, is the State Government proxy to the Committee, and Councillor Bob Angove is proxy for Council members.

Function of the Capital City Committee

The Committee is required to deal with the 'economic, social, physical and environmental development and growth of the City'. Its full range of functions is set out in Appendix 1. They emphasise:

- the Committee's strategic direction
- the need to coordinate public and private resources to meet the key strategic requirements the Committee has identified
- a monitoring role in relation to programs relevant to the Committee's work
- publication of key strategies, goals and commitments
- collection, analysis and dissemination of relevant information.

Proceedings

The Committee must meet at least four times a year but at its first formal meeting agreed to meet every two months. Accordingly, subsequent meetings were held in April and June.

At the first meeting, the Committee also agreed that:

- 1) Issues will not be resolved by voting. If matters are so contentious that the Committee cannot reach a consensus, they will be referred back to the Council and Cabinet.
- 2) There will be no formal quorum. Members will use their best endeavours to attend and there will be flexibility in scheduling meetings to enable this to occur.
- 3) All matters before the Committee will be treated 'in confidence' unless members agree that they should be made public. Reporting of proceedings to Council also will be 'in confidence'.

Sub-committees

The Committee established the North Terrace Steering Committee as a sub-committee in February 1998. Membership of the sub-committee is listed at Appendix D.

A discussion on the North Terrace Project is included in this report.

Administrative Support

The Committee is supported by a full-time, four-person Capital City Project Team, which is jointly funded by the Council and the State Government. Each agreed to provide \$200,000 a year for the 1998-99 and 1999-2000 financial years, although only \$150,000 each was required for 1998-99 as the Team was not set up until late in 1998.

The Project Team's role is to assist with project coordination, prepare the Capital City Development Program and provide executive support to the Committee, the Capital City Forum and the City Coordination Group. Projects normally are managed by the relevant area of the Government or Council.

The Team administratively is attached to the Department of Premier and Cabinet but is accountable to both the department's Executive Director, Economic Reform, and the Chief Executive Officer of the Council.

A Memorandum of Understanding between the Government and the Council provides that the Team will be reviewed before the end of June 2000.

Capital City Forum

The Act requires the Committee to convene a Capital City Forum to provide advice and feedback and assist with developing appropriate and positive strategies for revitalising the City.

The Forum’s 22 members are drawn from the City of Adelaide community, and the Committee was delighted that all those invited to take part were enthusiastic about the opportunity to make a contribution to the development of the City.

The membership was finalised in April 1999, with Professor Michael Lennon appointed as Chair, and the first function was held in June when the Lord Mayor hosted an event at the Adelaide Town Hall.

Membership as at June 1999 is provided in Appendix C and the Terms of Reference are shown in Appendix B.

City Coordination Group

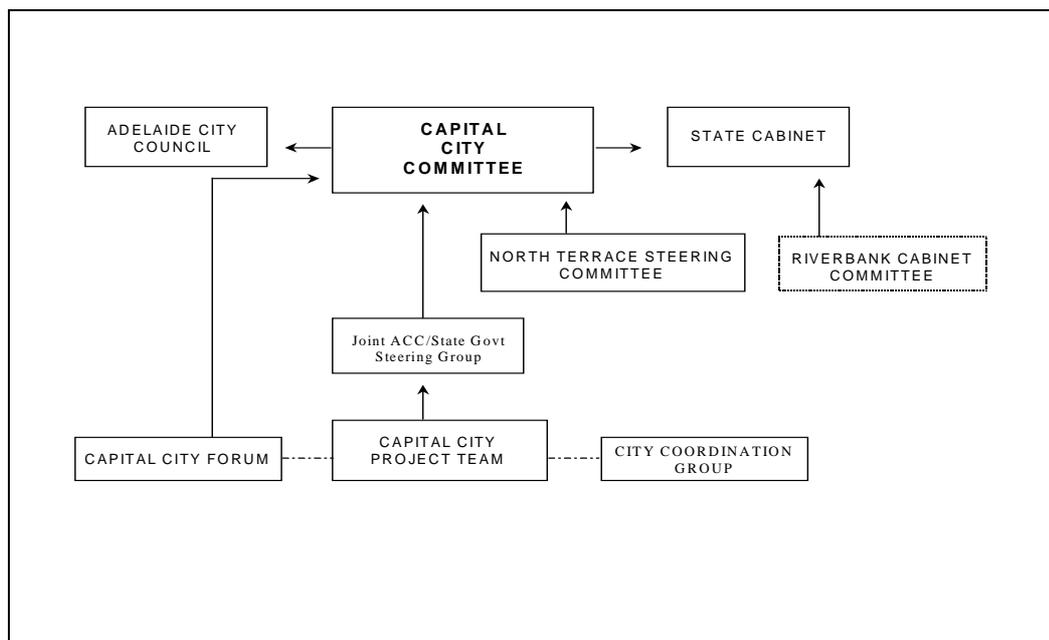
There are a number of areas of City governance where the Government and the Council have shared or linked responsibilities, and one of the Committee’s goals is to improve coordination, information sharing and collaboration at the operational level.

To allow for closer working relationships, a City Coordination Group was established to facilitate cooperation on specific projects of interest to the Committee.

The Group comprises senior Government and Council officers and is coordinated by the Capital City Project Team. It met twice in 1998-99 and plans to meet every two months. The Capital City Committee receives a summary report from each meeting.

The Group made a major contribution to the preparation of a revised Capital City Development Program for 1999-2000.

Capital City Committee Links



CAPITAL CITY DEVELOPMENT PROGRAM

The Committee is required to prepare an annual Capital City Development Program for endorsement by State Cabinet and the Council, and then to monitor its implementation.

The Program contains the policy and strategy for developing Adelaide and outlines the commitments made by the Government and the Council through their programs to various elements of the strategy.

The Act requires the revised Program for the following financial year to be prepared by February. However, as the first Program was published in December 1998, the Committee agreed to adopt it as published in February and to revise it after the budget processes for the Government and the Council had been finalised.

The Council finalises its budget at the end of June, so July 1999 was set as the target for preparing a draft of a revised Program.

The Program is a public document and about 300 copies were distributed in early January. A newsletter reporting progress was published in April 1999.

Structure of the Program

The first Capital City Development Program drew together three interrelated elements for the development of the City:

- the Capital City Policy, which contains a broad statement of the preferred future directions for the City to guide the actions and decisions of the Government and Council and assist decision makers in the private sector
- the Capital City Strategy, which describes the specific actions the Government and Council will take to implement the Capital City Policy
- the implementation program, which lists specific projects and initiatives, explains where responsibility for elements of the strategy will be located and how the Government and Council will work together.

Five themes give focus to the strategy for the City by defining its strengths, essential functions and opportunities to enrich community life and prosperity. They provide the strategic direction for the projects that are now being pursued through the Program.

- **‘The Learning City’** recognises the distinctive strengths of the City Centre in education, both as an essential investment in developing the skills base and research capability for the State economy, and as an important export industry enhancing linkages between South Australia and the rest of world.
- **‘City of Creative Imagination’** highlights the City Centre as a supportive environment for creativity and new enterprise, especially through its strengths in information technology, the education sector and the arts, and support programs for business development.
- **‘The Gateway to South Australia’** recognises the role of the City Centre as the first, and often only, stop for most overseas visitors to the State. The City Centre itself needs to effectively showcase the attractions and strengths of the State, present a positive image and persuade visitors to stay longer and to go further afield.

- **‘The Gathering Place’** emphasises the importance of the City Centre as a meeting place for all South Australians and as a focus for shopping, leisure and community life. Social justice, security and accessibility are vital elements. City Living initiatives to increase the resident population of the City are also relevant.
- **‘City of Light and Style’** recognises and builds upon Adelaide’s distinctive heritage qualities, urban design and environmental quality as inherent elements in the local quality of life and a strong competitive advantage relative to other cities with more rapid growth in the Asia-Pacific region.

The following sections report on the commitments associated with the Capital City Strategy and the implementation program which are described in the Program.

Business Services

A healthy business sector in the City is a priority for both the Government and the Council, and the Program identified the need to encourage business and services to grow. Finance, business and property services represent the largest business and employment base of the City centre, accounting for 25% of the workforce.

The following were highlights of 1998-1999.

- As part of its commitment to revitalise and rejuvenate the City, the Government allocated \$1.5 million to a ‘City Centre Vital Fund’ over three years. The fund is administered and managed by the Council. It is designed to attract new and complementary businesses to the City, support the expansion of viable and vital existing businesses, and assist business initiatives that result in greater investment in the City and increased jobs. The first round of grants, considered in June 1999, committed about \$250,000 to the attraction and development of business in the City.
- Council released an economic development strategy for the City (and sought Government comment) and established an Office of Economic Development to provide business and marketing assistance for businesses.
- Council launched a mentor program for young people in April, improved its on-line services for businesses and opened its new Customer Service Centre.
- Council and the Property Council jointly devised a project to upgrade under-utilised buildings in the City. This will be implemented in 1999-2000.
- Commonwealth funds were received to support a business incubator in Hindley Street. An incubator provides a business advisory service, shared facilities and other assistance in one location for emerging businesses.
- The State Government considered the development of a ‘virtual export centre’ and eventually it was decided to link this proposal with the work being done to establish a ‘Business Channel’ through the Business Centre.

Education Industry

An area of strength in the City is the concentration of education institutions and facilities.

The Government, the Council and the State’s three universities are committed to attracting substantially more overseas students to study in Adelaide and jointly established Education Adelaide in 1998-1999 to market Adelaide as an education destination.

It aims to:

- increase the State's overall share of international students from 4.9% to 8%
- attract an additional 2000 international students to the State by the second semester of 2001

Education Adelaide was established formally in 1998 and already has:

- established offices, in conjunction with the Government, in Tokyo, Hong Kong and Singapore
- developed a marketing plan to attract students to Adelaide from emerging markets which already yield, or have the potential to yield, high numbers of international students for Australia
- developed a mobile display system to collectively badge and enhance the profile of South Australian education providers at exhibitions, trade fairs and official events.
- developed an Education Adelaide web site
- advertised Adelaide as an education destination in relevant international publications.

Health Industry Development

At its first meeting, the Committee agreed to support a project to investigate opportunities to develop the Health Industry in the City. The project team was due to report in August 1999.

Tourism and Conventions

The City is seeking a larger proportion of overseas and interstate visitors and aiming to increase its already high share of the national convention market. Programs to promote Adelaide were developed by Tourism SA, Adelaide City Marketing and the Adelaide Convention and Tourism Authority.

Commitments included the Council providing \$700,000 to Adelaide City Marketing to market the City, primarily to Adelaidians.

The Council also funded a variety of projects to visually improve the City, collectively named 'City Pride'. These ranged from the restoration of heritage listed buildings to public realm improvements and assistance with visually improving privately owned vacant land. They included the work to restore Bee Hive Corner, the façade of West's Coffee Palace and the Tavistock Building in Rundle Street.

A calendar of events in the City was prepared jointly by Tourism SA and Adelaide City Marketing.

In addition:

- work began on demolishing or refurbishing buildings as part of Stage 1 of the National Wine Museum development
- in the East End, the Imax Cinema and arcade were completed, adding to the City's entertainment facilities
- the Radisson Playford Hotel on North Terrace was completed, adding 182 rooms to the City's supply of top quality visitor accommodation

- the total number of nights spent in hotels and motels in the City reached its highest ever level in the last quarter of 1998, with a room occupancy rate of 76 per cent
- negotiations continued with private operators concerning the conversion of the Old Treasury Building to a boutique hotel.

Arts and Culture

The Government and Council are committed to the development of the City with a focus on the arts.

Major capital commitments by the Government include:

- upgrading the Festival Centre and precinct
- developing the Australian Aboriginal Cultures Gallery at the SA Museum
- constructing the Centre for Performing and Visual Arts in Light Square
- concept development for the redevelopment of the State Library of SA.

In addition, there was joint commitment to the establishment of the West End as an arts precinct.

The Festival of Arts Office moved to Hindley Street and negotiations continued for the relocation of Arts SA to the West's Coffee Palace.

The City of Adelaide released an Arts Strategy which recognises the important role of the arts in the City's development, and this was supported by the Government.

There was discussion about establishing a City of Adelaide Museum and Adelaide Stories Interpretive Display, but these were not funded.

The Council continued its 'Arts on the Streets' program and developed projects to provide an expression of the reconciliation efforts with Aboriginal people and to give South Australians a means of identifying with and better understanding indigenous culture.

Retailing

The Government and the Council are developing policies and strategies to encourage business activity in the City and confirm the City as the State's retail centre.

In June 1999, the Government released a draft Centres Policy which confirms the City as the principal centre for economic, social, political and tourist activity in metropolitan Adelaide and the State, and limits development outside designated areas.

The Government approach to retail trading hours provides City retailers with a capacity to trade for longer hours.

While Adelaide City Marketing promoted the City to Adelaidians, a proposal to establish a street market in the East End of the City was not funded by the Council.

A Council review of City car parking is scheduled to be completed in late 1999.

The Government initiated a review to establish a comprehensive 10-year Transport Investment Plan. This will make recommendations concerning the quality, nature and frequency of public transport services.

Infrastructure

Asset Management

The Program proposed an audit of under-performing public assets in the City by the Department of Treasury and Finance.

The Committee established a joint Government/Council working group to explore opportunities for joint strategy for the development of surplus or under-utilised properties in the City. Its first task was to prepare a consolidated list of State, Council and Commonwealth assets and identify relevant properties.

The working group was due to report to the Committee in August 1999.

Access and Movement

The Adelaide Better Roads Project was progressed and it will create a ring route around the City.

The Passenger Transport Board commenced the preparation of a transport investment plan which will apply to the broader metropolitan area. However, as the City is the principal transport hub, there will be a significant impact on the City. The Council commenced the preparation of a Movement Systems Strategy which is due for completion in late 1999. This strategy will coordinate the Council's approach to management of traffic, parking and pedestrian issues in the City. The Council continued to extend the network of bicycle paths in the City.

These initiatives are expected to improve public transport arrangements.

Information and Communication Services

The Government established the Information Economy Policy Office to develop strategies that should impact positively on Information and Communication services in the City.

The EDS building on North Terrace, which is the company's headquarters for the Asia Pacific region, was completed.

A Telstra Smart Card and 'multimedia kiosk' trial was initiated. This provides Internet access, a telephone, credit card and smart card transactions through multimedia payphones.

Physical and Natural Environments

North Terrace Precincts Redevelopment

The redevelopment of North Terrace is a priority for the Committee. This is more than just a street scaping project; the goal is to rejuvenate and regenerate business activity in a way that supports and emphasises the beauty and significance of North Terrace as the cultural boulevard of Adelaide.

In April 1998, an Adelaide 21 North Terrace Precincts study created a broad framework for coordinating or enhancing significant developments planned or under way on or around North Terrace.

A North Terrace Steering Committee was established by the Council in 1998, and later in the year the interim Capital City Committee adopted it as a sub-committee. This arrangement was confirmed at the first formal Committee meeting in February.

In March 1999, the Premier nominated the Minister for Local Government as the lead Minister for the project and the Department of Transport, Urban Planning and the Arts as the lead agency. The members of the Sub-committee, as at the 30 June 1999, are listed in Appendix D.

A Memorandum of Understanding was signed by the Government and the Council for Phase 1 of the redevelopment project, which involves the preparation and delivery of a development and urban design framework and a concept design. Each has committed \$300,000 for Phase 1 which is due to be completed in 2000.

The redevelopment of North Terrace will support and be complementary to the government's commitment to development of institutions along the Terrace including the South Australian Museum, the National Wine Museum, the State Library, Festival Centre and Convention Centre.

Park Lands

The Park Lands are one of the defining features of the City and they are highly valued by the citizens of South Australia and visitors to our State.

Their management must reflect the historical benefit they have given to South Australian communities, but they must also continue to meet the differing needs of current and future South Australians.

The City Council released a Park Lands Management Strategy for public comment in 1999. The aim is to create a vision for the management and development of the Park Lands that will benefit future generations. When finally agreed upon, the strategy will provide a clear set of policy directions for the Park Lands and Squares of the City.

Other Initiatives

In addition to the commitments included in the Capital City Development Program there were a number of initiatives taken in 1998-1999 which support the development of the City. These include:

Riverbank Precinct Progress

In March 1999, the Premier released the Riverbank Precinct Master Plan, which sets out a long-term redevelopment strategy for the area between North Terrace, King William Road, Morphett Street and the River Torrens.

The Government and the Council recognise the importance of the Riverbank precinct and the opportunity to enhance this area provided by the expansion of the Convention Centre and other development and urban design opportunities. They have confirmed their support for the guiding principles in the Riverbank Master Plan.

City Safety

At its meeting in April 1999, the City recommended that the Government and Council establish a group to report on perceptions that there are safety 'hot spots' in the City.

The Premier established a working group, which was chaired and supported by the Department of the Premier and Cabinet. It was asked to consider whether such 'hot spots' did exist, the reasons for them, and the options for managing the associated issues.

The group includes representatives of the Council, the Department of Human Services, the Attorney General's Department and the South Australian Police Department.

Other City Community Initiatives

Council's Youth Employment Strategy was endorsed in May 1999. It aims to increase to 18 per cent the percentage of young people in the Council's workforce and its Target 500 program aims for 500 apprentices and traineeships in private businesses in the City by 2004.

Council's Social Development Strategy, which has an emphasis on improving the social well-being of the City's community, also was finalised.

Council entered into discussion with the Department of Human Services about the development of a Human Services Partnership in the City.

Civic and Cultural Events

The many civic and cultural events held in the City included the:

- ticker tape Parade of Champions for South Australia's successful 1998 sporting teams and an additional parade celebrating the achievements of South Australia's Commonwealth Games medallists
- Australian Rose Festival and Gardens Alive
- Come Out Australian Festival for Young People in Elder Park in March 1999
- Biennial WOMADELAIDE festival of world music in Botanic Park in February 1999
- Florey Festival of Science
- Feast Lesbian and Gay Cultural Festival
- performance of Wagner's Ring cycle by the South Australian State Opera.

Recreation and Sport

Significant sporting events held in the City in 1998-99 included the:

- Adelaide International Horse Trials in the Park Lands
- Clipsal 500 Adelaide V8 Motor Race on the City's street racing circuit in April 1999
- inaugural Tour Down Under cycle race, which had a City focus.

Residential Development

One source of vitality for the city is to increase the residential population. The State Government released *A Better Place to live: Revitalising Urban Adelaide* – a green paper on urban regeneration to simulate discussion on how the regeneration of Adelaide metropolitan area could be achieved. It sought responses to the paper by July 1999.

The Council is contributing to the residential development of the Halifax Street depot.

Residential developments completed in the City in 1998-99 included:

- stage three of the City South Apartments on Carrington Street, a residential development of a former Council car park, with 42 apartments, ground floor shops and commercial space
- the Franklin Central development on Franklin Street, with more than 70 apartments and serviced apartments
- more than 90 apartments in the Botanic Apartments on East Terrace in the East End of the City
- the Magarey Building and East End Astoria, with over 60 apartments and shops, in the Garden East development.

City Report Card

The Council published its first six-monthly *City Report Card* in January 1999, providing information on progress in the City aligned to the themes of rejuvenation. The Committee agreed that the next edition would be published as a joint Committee/Council publication.

PRIORITIES FOR 1999-2000

The Government and the Council are working collaboratively on the following projects which will progress or come to fruition in 1999-2000.

- A Capital City Development Program is being prepared for 1999-2000.
- The Council and Government will cooperate to develop publicly owned assets in the City where appropriate.
- Linkages between the North Terrace Precincts Redevelopment and the Riverbank Precinct Development will ensure these major investments are complementary and have maximum benefit for the City.
- Closer ties between the Department of Industry and Trade and the City of Adelaide's Office of Economic Development will be facilitated, with a view to preparing joint strategies for the economic development of the City.
- The master plan for the North Terrace Precincts Redevelopment will be developed.
- Progress will be made on the redevelopment of Cultural institutions along North Terrace, including the SA Museum Australian Aboriginal Cultures Gallery, the State Library and the Adelaide Festival Centre.
- Joint approaches to City safety management will be developed.
- A public transport investment plan, with major impact on the City, will be developed.
- Opportunities to further the health industry in the City will be identified, particularly where there is potential to increase business activity and exports for the City and/or position Adelaide as a centre of health excellence.
- Development of the West End of the City as an Arts precinct will continue, including the completion of the Centre for Performing and Visual Arts incorporating the Helpmann Academy.
- Implementation of cabling, infrastructure and related educational initiatives as part of the commitment to innovation in the City by both spheres of government.

APPENDIX A

Section 10. (1) of the City Of Adelaide Act 1998

‘The Capital City Committee is established as an intergovernmental body to enhance and promote the development of the City of Adelaide as the Capital City of the State and, for that purpose, may—

- (a) identify and promote key strategic requirements for the economic, social, physical and environmental development and growth of the City of Adelaide as the primary focus for the cultural, educational, tourism, retail and commercial activities of South Australia
- (b) promote and assist in the maximisation of opportunities for the effective co-ordination of public and private resources to meet the key strategic requirements identified by the Committee, and recommend priorities for joint action by the State Government and the Adelaide City Council (within established budget processes and programs)
- (c) monitor the implementation of programs designed to promote the development of the City of Adelaide
- (d) make provision for the publication (as appropriate) of key strategies, goals and commitments relevant to the development and growth of the City of Adelaide that have been agreed by the parties who are (or will be) required to undertake responsibility for their implementation or delivery
- (e) collect, analyse and disseminate information about the economic, social, physical and environmental development of the City of Adelaide, with particular emphasis on assessing outcomes and identifying factors that will encourage or facilitate future development within the City of Adelaide
- (f) take on other tasks incidental to the preceding paragraphs.’

APPENDIX B

Capital City Forum – Terms of Reference

The following terms of reference to guide the activities of the Forum were endorsed by the Capital City Committee.

‘The role of the Capital City Forum is to assist the Capital City Committee to enhance and promote the economic, social, physical and environmental development and growth of the City of Adelaide, by:

- Identifying factors which might facilitate or impede future development in the City of Adelaide
- Assisting the Committee to understand the links between various city activities and the relationships between the city, the broader metropolitan area and the State
- Canvassing new ideas for the economic, social, physical and environmental growth and development of the city
- Providing advice to the Capital City Committee on the effectiveness of specific programs or projects designed to promote the growth and development of the City of Adelaide
- Sharing information about general conditions and trends in the city
- Providing advice on development opportunities, needs and potential joint State-Council strategic priorities
- Providing regular feedback on general progress toward City development objectives.’

APPENDIX C

Members of the Capital City Forum

Ms Robyn Archer

Director (Adelaide Festival of Arts)

Mr Michael Brock

Managing Director (Brock Partners Real Estate)

Ms Kate Brennan

Chief Executive Officer (Adelaide Festival Centre)

Mr Keith Conlon

Media Personality (Channel 9)

Ms Helen Dyer

President of the Royal Australian Institute of Planners (SA Chapter).

Ms Gael Fraser

Principal, Gael Fraser and Associates Pty Ltd

Mr Marty Gauvin

Business Development Manager (Ngapartji)

Mr Jim Hazel

Principal, EquityOne Pty Limited

Ms Jane Jose

General Manager Corporate Strategy (Hassells)

Mr David Klingberg

Chancellor (University of South Australian)

Ms Peggy Lau-Flux

Immediate past President (Asia-Pacific Business Council for Women Inc.)

Professor Michael Lennon

Chair (AHURI)

Mr Bruce Linn

Chief Executive Officer (Camtech SA Pty Ltd.)

Mr Greg Mackie

Director Imprints Booksellers

Mr Bill Manos

Director Mancorp Pty Ltd.

Professor Mary O’Kane

Vice-Chancellor of the University of Adelaide.

Ms Kirstie Parker

Director (Tandanya)

Mr Phillip Styles

Managing Director of Phillip Styles Marketing Pty Ltd.

Mr Mike Terlet AO

President of the SA Employers Chamber of Commerce and Industry Inc.

Ms Ruth Tulloch

Youth Worker, Vietnamese Community in Australia SA Chapter Inc.

Mr David Woolford

State President of the Property Council of SA and Managing Director of Knight Frank (SA) Pty Ltd.

Mr Stephen Young

Executive Chairman (Equity & Advisory Limited)

APPENDIX D

Membership of the North Terrace Sub-Committee of the Capital City Committee

Dr Jane Lomax-Smith (Chair)

*Lord Mayor
City of Adelaide*

Hon Mark Brindal

Minister for Local Government

Ms Jude Munro

*Chief Executive Officer Corporation
City of Adelaide*

Mr Rod Payze

*Chief Executive Officer
Department of Transport, Urban Planning & Arts*

Professor Steve Hamnett

*Professor of Planning
University of SA*

Professor Judith Brine

*Councillor
City of Adelaide*

Mr Michael Harbison

*Councillor
City of Adelaide*

Mr Andrew Scott

*Director Project Coordination
Department of Industry & Trade*

Mr Stephen Young

*Executive Chairman
Equity and Advisory Ltd*

Ms Debra Contala

*Director
State Library Redevelopment*